



2020 ANNUAL REPORT



www.johnahartford.org

The John A. Hartford Foundation 55 East 59th Street, 16th Floor New York, NY 10022

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Dedicated to improving the care of older adults.

We invest in aging experts and practice innovations that transform how the care of older adults is delivered across three priority areas: Age-Friendly Health Systems, Family Caregiving and Serious Illness & End of Life.

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A MESSAGE FROM OUR LEADERSHIP

We have lived through a transformative year.

Older adults and their families have disproportionately suffered the consequences of the pandemic, especially older adults of color and those living in nursing homes. As we reflect on the past year, our commitment to rapidly improving the care of older adults has only grown deeper and stronger.



We have lived through a transformative year.

Vaccinations are showing promise in controlling the COVID-19 pandemic that consumed much of 2020, and it is vitally important to take stock of what we have learned. From the harrowing experiences of frontline health care providers, to the pain felt by families who lost loved ones and were kept apart due to the virus, to the insidious structural racism and disparities continuing to harm our society, it has been a challenging time for all of us. Older adults and their families have disproportionately suffered the consequences, especially older adults of color and those living in nursing homes. As we reflect on the past year, our commitment to rapidly improving the care of older adults has only grown deeper and stronger.

The John A. Hartford Foundation has been leading many efforts to counter the virus' toll on older adults. Along with our partners, we rapidly responded to support nursing home safety. We accelerated our work to identify evidence-based

policies and practices that will completely reimagine long-term care in a way that best meets the needs of older people. We have been instrumental in leading a public health initiative to ensure vaccinations reach older adults who have limited ability to leave their homes.

We provided flexibility and support to our grantees who quickly produced urgently needed guidance and tools for care during the pandemic, with an emphasis on equity. Whether in the nursing home, emergency department or home, we saw the power of focusing care on what matters most to older adults – the essence of age-friendly care. Supporting family caregivers and improving serious illness and end-of-life care became more relevant than ever.

The foresight, wisdom and leadership of our Board of Trustees allowed us to be nimble in our response to the crisis, concentrating our attention on where we could have the greatest impact. In 2020 we welcomed Tripler Pell as a new Trustee, while recognizing with gratitude



the decades of leadership and service from her father, Christopher T.H. Pell, who retired from the Board. The Trustees' instantaneous understanding of the clear urgency of the moment helped us shift and keep our focus where it was needed most. We are grateful for their thoughtful, mission-driven guidance.

Our staff worked tirelessly over the last year, contributing their expertise, leadership and time to act with immediacy. We are grateful for their ability to ideate solutions, bring people together and blaze new paths for the urgent changes needed during the pandemic. The John A. Hartford Foundation always strives to partner with as many organizations and stakeholders as possible and our staff works diligently to cultivate and steward those deep, meaningful relationships. Despite the unique challenges of a socially-distanced world, 2020 was a year of even stronger connections and collaboration.

We are especially grateful for the longstanding relationships with our amazing grantees, fellow funders and government agencies working to improve care for older adults. Many are referenced in this report and each helped us move quickly toward solutions that will continue long into the future.

As we think about life this past year, we recognize and express our deepest thanks to our frontline workers. These truly *essential* people put their lives at risk, and in some cases lost them, as they fulfilled their vocation. They

sacrificed seeing their families to help care for people with COVID-19, sometimes without the most basic protections. Their commitment, selflessness and leadership fill us with gratitude. We can thank them by continuing to follow public health guidance that can stop the spread of COVID-19 and ensure that, going forward, they receive the personal protective equipment, living wages and benefits they deserve.

The disparities we witness during the COVID-19 crisis remind us that we have many miles to go in the fight for equal access to quality care for all older adults.

At present, we are taking stock of all that we learned in 2020 and identifying how we can apply those lessons in the future. As we expand age-friendly care to a seamlessly integrated, age-friendly ecosystem, we do so with gratitude for our partners, our health care and public health workforce, family caregivers and older adults everywhere. Guided by our Board of Trustees, The John A. Hartford Foundation remains steadfastly committed to improving the care of older adults in 2021 and beyond.

Sincerely,

Terry Fulmer, PhD, RN, FAAN *President*

Margaret L. Wolff Chair of the Board





OUR WORK

RESPONDING TO THE COVID-19 CRISIS

Supporting Nursing Homes and Reimagining their Future Supporting an Age-Friendly COVID-19 Response

PROMOTING EQUITY AND ACCESS

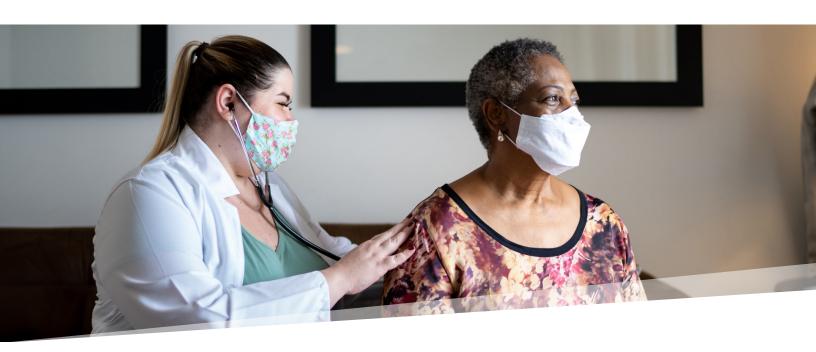
Addressing the Needs of Diverse Family Caregivers Equity Across the Care Spectrum

THE POWER OF OUR COLLECTIVE WORK

Addressing Ageism
Supporting Better Dementia Care
Advancing Policy Change



RESPONDING TO THE COVID-19 CRISIS



It takes partnership and perseverance to move forward when an unforeseen disaster like COVID-19 occurs. For JAHF, that meant immediately aligning our work to respond to the crisis by providing support and flexibility to our grantees, disseminating guidance and tools from trusted sources and offering insight on how nursing homes can best protect residents and staff, as well as older adults who are homebound now and in the future.

Supporting Nursing Homes and Reimagining their Future

Nursing home residents and their staff bore the brunt of COVID-19, accounting for more than a third of all COVID-19 deaths. This reality demanded immediate rethinking of how nursing homes operate, train staff and protect residents.

Rapidly Responding to Frontline Needs

We created **Rapid Response Network Huddles** in partnership with the Institute for Healthcare Improvement to help nursing home staff in navigating the changing guidance around COVID-19 and offered a space to share best practices to keep residents and personnel safe. The first Rapid Response Network Huddle launched a mere six weeks after the United States declared a national emergency and continued huddles daily through the end of summer 2020.



Reshaping Nursing Homes for the Future

We funded the National Academies of Sciences, Engineering, and Medicine to conduct a national study to guide future federal nursing home policy and practice. We also awarded a grant to the FrameWorks Institute to recommend communications strategies to help stakeholders articulate a vision for nursing home care that is more effective, inclusive and equitable for residents and staff.

Power of Leadership

JAHF President Terry Fulmer's appointment to the independent Coronavirus Commission for Safety and Quality in Nursing Homes propelled JAHF into national discussions and onto the pages of newspapers across the country. We convened experts to advance discussion about reimagining nursing homes to better ensure the harsh lessons of COVID-19 will be heeded. We rapidly responded to media stories on nursing home deaths and disparities and offered potential solutions to keep residents and staff safe.

Supporting an Age-Friendly COVID-19 Response

The evidence-based principles of age-friendly care served as the foundation of effective COVID-19 responses across care settings. Respecting what matters to older adults remained the north star of age-friendly care and was integrated into innovative and COVID-safe methods of care delivery.



Creating 1,000 Points of Light in a Time of Darkness

Successful COVID-19 care is inextricable from effective age-friendly care. That's why we continued to see growth in the number of Age-Friendly Health Systems participant sites despite the challenges of 2020. With a goal of reaching 1,000 care locations, by the end of the year nearly 2,000 sites participated in the initiative. JAHF and its partners developed resources and webinars to ensure age-friendly principles served as the foundation for care during the pandemic. Leaders from two health systems shared how the 4Ms framework for age-friendly care—what Matters, Medication, Mentation and Mobility—informed their health system's COVID-19 response during a Modern Healthcare webinar.

Developing Timely and Urgently Needed Resources

We worked with several grantees and partners to provide information and leadership for responding to COVID-19, tailored to each organization's unique areas of expertise. The Geriatric Emergency Department Collaborative, Center to Advance Palliative Care, Programs of All-Inclusive Care for the Elderly and Better



Care Playbook were among those who sprung into action and developed urgently needed resources rooted in their deep knowledge about improving the care of older adults.

Delivering Care Differently

Rethinking how care is delivered was fundamental to keeping older adults and their families safe during the pandemic. Many of the innovative age-friendly care models JAHF and its grantees were exploring and advocating for before the pandemic—like home-based primary care, telehealth and hospital at home—were deemed COVID-safe methods of care delivery. These models had already demonstrated that they lower costs and improve outcomes. In the past year, they've shown that they can keep older adults safe from COVID and help them stay current with their regular medical care.







PROMOTING EQUITY AND ACCESS



Systemic racism and historical inequities are woven into our country's fabric. Whether the context is policy brutality or the COVID-19 pandemic, we continue to be confronted with the reality that racial injustice is a matter of life and death. The John A. Hartford Foundation denounces racism and all other forms of discrimination—from ageism to sexism—that diminish the well-being of others.

We are working to expand equal access to age-friendly care for everyone, regardless of background or ZIP code, and will continue to place a concerted focus on reaching communities that historically face inequity in health care access and quality of care.

Addressing the Needs of Diverse Family Caregivers

Family caregivers face many common challenges, but history, culture and language

play important roles in shaping caregiving experiences. Working with partners we brought information to providers and health systems about how to best support family caregivers from diverse communities.



Diverse Caregivers Resource Hub for Health Care and Social Service Providers

The Diverse Elders Coalition built on research it conducted in 2019 with diverse family caregivers to create **resources**, **trainings** and **curricula** for health care and social services organizations to help them understand and address the unique needs of caregivers from the African American, American Indian and Alaskan Native, Asian American, Hispanic, LGBTQ and Southeast Asian American communities.

Lifting the Stories of Diverse Family Caregivers

We partnered with *Next Avenue* to raise awareness of the **realities faced by caregivers from diverse backgrounds**. The series explored individuals' and families' unique experiences and the issues they faced when interacting with a system that is meant to support them, but often fails to do so. As part of the series, JAHF Vice President of Program Rani Snyder and AARP Public Policy Institute's Director of Caregiving Rita Choula **co-authored an article** detailing the problems with a one-size-fits-all approach to supporting family caregivers and exploring potential solutions.

Learning More about Specific Communities

AARP and the National Alliance for Caregiving published several briefs on caregiving in 2020, including ones specifically focusing on African American, Asian American, Hispanic and LGBTQ caregivers.



Equity Across the Care Spectrum

Inequities in health care are identifiable at every point in the care spectrum. This year, JAHF grantees produced resources to ensure equitable access and address racial disparities in outcomes.

Serious Illness & End of Life Care

The National Academies of Sciences,
Engineering, and Medicine Roundtable on
Serious Illness and End of Life Care convened
experts to review the evidence and produce
recommendations on incorporating equity into
serious illness care. The Center to Advance
Palliative Care and VitalTalk, two JAHF
grantees, produced important tools for providers
seeking to address inequities and disparities
and provide culturally competent care.



Age-Friendly Health Systems and Racial Data Collection

The Institute for Healthcare Improvement began a task force to advance equity in the Age-Friendly Health Systems initiative. The task force developed an equity aim and participants now track data such as readmissions, emergency department utilization and length of stay, segmented by race and ethnicity to identify and then address inequities in access and outcomes.

Age-Friendly Care en Español

Partnerships with influential media outlets such as **NBC/Telemundo** and **WebMD** allowed JAHF to provide information and guidance in Spanish to expand awareness of age-friendly care. We also established a dedicated **Spanish age-friendly care page**.

Age-Friendly Care at Your Local MinuteClinic

Case Western Reserve University School of Nursing and CVS Health **incorporated the 4Ms of age-friendly care** into care offered at all of CVS Health's 1,100 MinuteClinic locations,



including in rural and urban areas where access to care is often difficult due to availability, distance and demand. Increasing the number of easily accessible sites across the country broadens access to age-friendly care.



THE POWER OF OUR COLLECTIVE WORK



Our efforts and those of our grantees contribute to better care for older adults by focusing on issues and strategies that are of critical importance. In 2020 we made tremendous progress in areas such as dementia care, supporting advocates for policy change and increasing awareness of the role that ageism plays in health care for older adults.

We continuously work across our three priority areas—Age-Friendly Health Systems, Family Caregiving and Serious Illness & End of Life—to increase the collective power of our work and maximize the value of our investments.

Addressing Ageism

We challenge the conventional and often incorrect perceptions of aging through the **Reframing Aging Initiative**—a long-term social-change endeavor designed to improve the public's understanding of what aging means and the many ways in which older people contribute to society.

Throughout 2020, the initiative hosted webinars with expert presenters to help us eliminate agerelated biases and highlight the role age-friendly care can play in this pursuit. The initiative plays an important role in raising awareness of the prevalence of ageism and ways to reimagine how we as a society think about aging. Three of the leading style guides—those of the American Medical Association, the Associated Press and the American Psychological Association—were



updated to reflect the principles of Reframing Aging as a result of these efforts.

Supporting Better Dementia Care

Attending to an older adult's mentation, or cognitive function, is a fundamental principle of our Age-Friendly Health Systems movement and is especially critical for older adults and their families living with all forms of dementia. In 2020 we strengthened our involvement with several initiatives that focus on improving dementia care and supporting the clinicians and caregivers who provide it.

Best Practice Caregiving

Best Practice Caregiving (BPC) is a free online database co-funded by JAHF that helps health care and social service organizations compare and adopt proven programs to support family caregivers of people living with dementia. The resource was launched in 2020 after years of careful development and extensive review of evidence-based programs. Over the course of the year, BPC added new programs to its robust roster and responded to the COVID-19 pandemic by highlighting the most relevant programs to meet current needs, including remote programs for caregivers, as well as those that address specific racial and ethnic populations.

Milken Institute's Alliance to Improve Dementia Care

Our support of the Milken Institute's **Alliance** to Improve Dementia Care, launched in 2020, comes at a critical time. The Alliance's work will help ensure the nation builds a capable workforce and implements comprehensive dementia-care models for older adults living with the disease, a figure that is expected to double by 2040. The Alliance released recommendations in May to build a COVID-19-ready dementia workforce.



COVID-19 and Brain Health on a Global Scale

JAHF President Terry Fulmer serves as a liaison to AARP's Global Council on Brain Health—an independent collaborative of scientists, health professionals, scholars and policy experts from around the world—as it developed and released recommendations regarding the threat of COVID-19 to older adults' mentation. She also contributed to the World Health Organization's issue brief on preventing and managing COVID-19 across long-term care services, which are critical to people living with dementia.

BOLD Public Health Centers of Excellence

The Centers for Disease Control and Prevention (CDC) announced three recipients of its **Building Our Largest Dementia (BOLD) Public Health Centers of Excellence awards**. The three featured organizations focus on dementia risk reduction (Alzheimer's Association), early detection of dementia (NYU School of Medicine) and dementia caregiving (University of Minnesota). Rani Snyder, Vice President of Program at JAHF, serves on the University of Minnesota's BOLD Executive Committee.

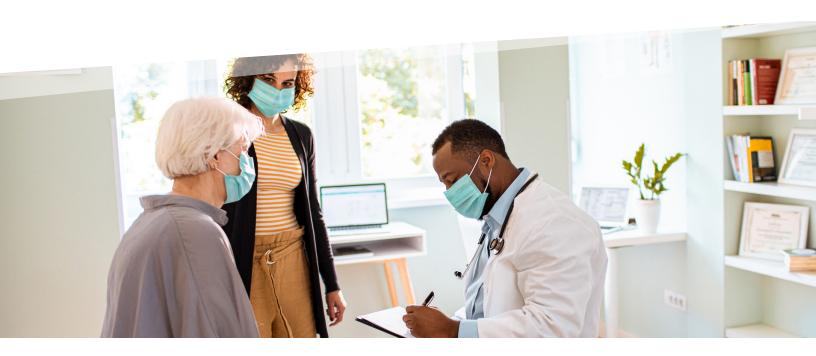


Advancing Policy Change

Creating a policy environment that prioritizes older adults and their care is essential to our progress, particularly during a pandemic that had a disproportionate impact on older adults. We therefore provided general operating support grants to the Center for Medicare Advocacy, Community Catalyst, Justice in Aging and PHI, four advocacy organizations working at the intersection of equity, access to high-quality health care for all older adults and support for family caregivers.

Our funding of the Health and Aging Policy Fellows program has helped support more than 150 academics and clinicians to become leaders in the field of health and aging policy. The newest class of fellows will continue the program's strong tradition of engaging experts in older adult care at the highest levels of the nation's policymaking.









ABOUT US

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GRANTS

FINANCIALS



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^{*} Retired June 2020

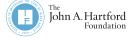
^{**} Elected Co-Vice Chair June 2020

GRANTS

We funded a robust roster of 21 new grants totaling \$14 million to improve the care of older adults, including two COVID-19 urgent response grants authorized in May 2020. The Foundation made \$21 million in payments to existing grants in 2020 across our three priority areas: Age-Friendly Health Systems, Family Caregiving and Serious Illness & End of Life.

First Quarter 2020

Casa Wastawa Dagawya Univawsity	\$2,435,164
Case Western Reserve University Age-Friendly Health Systems: Ambulatory Care Continuum Implementation	\$2,433,104
Trust for America's Health	\$2,349,358
Expanding Age-Friendly Public Health Systems, Phase II	
National PACE Association	\$500,000
PACE 2.0 Growth Strategy Implementation	
Grantmakers in Aging	\$309,503
Core Support Renewal: Developing the Aging Lens in Philanthropy and Beyond	



Second Quarter 2020

National Academies of Sciences, Engineering, and Medicine	\$1,200,000
The Quality of Care in Nursing Homes in the 21st Century	
University of California, San Francisco Implementation, Scaling and Impact of the 4Ms in an IT-enabled Health Care System	\$1,010,967
Center for Health Policy Development / National Academy for State Health Policy (NASHP)	\$537,428
Expanding and Sustaining the Continuum of Care: A Resource Hub for State Policymakers	
Project HOPE – The People-to-People Health Foundation / Health Affairs Building Capacity for Future Impact Assessment	\$520,190
Center for Health Care Strategies Helping States Support Family Caregivers Caring for an Aging America, Phase II	\$460,468
Twin Cities Public Television Television Documentary – Fast-Forward – Outreach and Impact	\$356,700
Institute for Healthcare Improvement COVID-19 Rapid Response Network for Nursing Homes	\$299,010
National Academies of Sciences, Engineering, and Medicine Healthy Longevity Global Competition	\$150,000



Third Quarter 2020

FrameWorks Institute	\$499,883
Skilled, Long Term Framing: Building Capacity to	
Communicate about Nursing Homes	
Center for Medicare Advocacy, Inc.	\$200,000
General Operating Support	
Community Catalyst, Inc.	\$200,000
General Operating Support	
Justice in Aging	\$200,000
General Operating Support	
Paraprofessional Healthcare Institute, Inc. (PHI)	\$200,000
General Operating Support	
Milken Institute, Center for the	\$100,000
Future of Aging	•
Alliance to Improve Dementia Care	



Fourth Quarter 2020

Icahn School of Medicine at Mount Sinai Scaling and Dissemination of Hospital at Home in the Time of COVID-19 and Beyond	\$1,578,559
Rush University Medical Center A Model for Caregiver Health and Wellness in Age-Friendly	\$537,691
alth Systems, Planning Grant	
American College of Emergency Physicians (ACEP), Emergency Medicine Foundation	\$514,046
Geriatrics Emergency Department Accreditation: Expansion Phase II	

Funding Guidelines

The John A. Hartford Foundation makes grants by invitation only.

The Foundation normally makes grants to organizations in the United States which have tax-exempt status under Section 501(c)(3) of the Internal Revenue Code (and are not private foundations within the meaning of section 107(c)(1) of the code), and to state colleges and universities. The Foundation does not make grants to individuals.

All Active Grants

		BALANCE DUE JAN 1, 2020	GRANTS AUTHORIZED DURING YEAR	AMOUNT PAID DURING YEAR	BALANCE DUE DEC 31, 2020
AGING & HEALTH					
AGE-FRIENDLY HEALTH SYSTEMS					
American Academy of Home Care Medicine Moving and Scaling Home-Based Primary Care Phase II: Quality, Training and Advocacy K. Eric DeJonge, MD	Baltimore, MD	193,500		0	193,500
American Geriatrics Society, Inc. Catalyzing Emergency Department Enhancements for Older Adults: Geriatric Emergency Department Collaborative (GEDC 2.0), Phase 2 Nancy E. Lundebjerg, MPA	New York, NY	364,155		264,122	100,03
American Geriatrics Society, Inc. Geriatrics Workforce Enhancement Program (GWEP) Coordinating Center, Phase II Nancy E. Lundebjerg, MPA	New York, NY	1,733,148		0	1,733,148
Case Western Reserve University Age-Friendly Health Systems: Ambulatory Care Continuum Implementation Mary A. Dolansky, PhD, RN, FAAN	Cleveland, OH		2,435,164	940,350	1,494,81
Center for Health Care Strategies, Inc. Development of the Better Care Playbook, Phase V Allison Hamblin, MSPH	Hamilton, NJ	204,547		101,742	102,80
Education Development Center, Inc. National Collaboratory to Address Elder Mistreatment Rebecca Stoeckle	Waltham, MA	886,456		447,191	439,26
Emergency Medicine Foundation Catalyzing Emergency Department Enhancements for Older Adults: Geriatric Emergency Department Accreditation (GEDA) Sandra Schneider, MD, FACEP	Irving, TX	204,612		204,612	
Emergency Medicine Foundation Geriatrics Emergency Department Accreditation: Expansion Phase II Sandra Schneider, MD, FACEP	Irving, TX		514,046	261,149	252,89
FrameWorks Institute Skilled, Long Term Framing: Building Capacity to Communicate about Nursing Homes Nat Kendall-Taylor, PhD	Washington, DC		499,883	499,883	



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		BALANCE DUE JAN 1, 2020	AUTHORIZED DURING YEAR	AMOUNT PAID DURING YEAR	BALANCE DUE DEC 31, 2020
Health Research and Educational Trust Next Generation Leaders Transformation Institute: 1) Developing Age-Friendly Health Systems Leadership; 2) Transforming HRET's HIIN Hospitals to Become More Age-Friendly Marie Cleary-Fishman	Chicago, IL	775,512		6,015	769,497
Hebrew Home for the Aged at Riverdale Foundation Evaluation of the Weinberg Center for Elder Justice's Shelter Model Joy Solomon, Esq.	Riverdale, NY	175,000		175,000	0
Home Centered Care Institute Moving and Scaling Home-Based Primary Care, Phase II: Quality, Training and Advocacy Melissa A. Singleton, M.Ed.	Schaumburg, IL	302,500		0	302,500
Icahn School of Medicine at Mount Sinai Scaling and Dissemination of Hospital at Home in the Time of COVID-19 and Beyond Albert L. Siu, MD, MSPH	New York, NY		1,578,559	553,564	1,024,995
Icahn School of Medicine at Mount Sinai Scaling and Dissemination of Hospital at Home Albert L. Siu, MD, MSPH	New York, NY	962,909		962,909	0
Institute for Healthcare Improvement Age-Friendly Health Systems Initiative, Phase II Kedar Mate, MD	Boston, MA	4,832,374		1,386,171	3,446,203
Institute for Healthcare Improvement COVID-19 Rapid Response Network for Nursing Homes Kedar Mate, MD	Boston, MA		299,010	299,010	0
Massachusetts General Hospital Moving and Scaling Home-Based Primary Care, Phase II: Quality, Training and Advocacy Christine Ritchie, MD, MSPH & Bruce Leff, MD	Boston, MA	518,947		0	518,947
Milken Institute Alliance to Improve Dementia Care Nora Super, MPA	Santa Monica, CA		100,000	100,000	0
National Academy of Sciences The Quality of Care in Nursing Homes: Getting Ahead of the Crises Sharyl Nass, PhD	Washington, DC		1,200,000	654,545	545,455



		BALANCE DUE JAN 1, 2020	GRANTS AUTHORIZED DURING YEAR	AMOUNT PAID DURING YEAR	BALANCE DUE DEC 31, 2020
National Association of Area Agencies on Aging, Inc. Aging and Disability Business Institute, Phase 2: Advancing Integration, Partnerships and Payment Models Between Social Services and Health Systems Sandy Markwood	Washington, DC	1,928,649		925,244	1,003,405
National Committee for Quality Assurance Demonstration of Person-Driven Outcome Measures for an Age-Friendly Health System Jessica Briefer French, MHSA	Washington, DC	482,166		482,166	0
National PACE Association PACE 2.0 Growth Strategy Implementation Peter Fitzgerald, MSc	Alexandria, VA		500,000	214,584	285,416
University of California, San Francisco Implementation, Scaling and Impact of the 4Ms in an IT-enabled Health Care System Julia Adler-Milstein, PhD	San Francisco, CA		1,010,967	456,506	554,461
Research Foundation for Mental Hygiene, Inc. Health and Aging Policy Fellows Program Harold Alan Pincus, MD	Menands, NY	1,802,502		604,434	1,198,068
Trust for America's Health Expanding Age-Friendly Public Health Systems, Phase II John Auerbach, MBA	Washington, DC		2,349,358	990,163	1,359,195
Yale University Patient Priorities Care: Dissemination and Scaling Mary E. Tinetti, MD	New Haven, CT	2,250,023		750,042	1,499,981
TOTAL AGE-FRIENDLY HEALTH SYSTEMS		17,617,000	10,486,987	11,279,402	16,824,585
FAMILY CAREGIVING					
Benjamin Rose Institute on Aging Dissemination of Best Practice Caregiving: Guiding Organizations to Dementia Programs for Family Caregivers David M. Bass, PhD	Cleveland, OH	300,000		167,055	132,945
Center for Health Care Strategies, Inc. Helping States Support Family Caregivers Caring for an Aging America, Phase II Courtney Roman, MA	Hamilton, NJ		460,468	280,540	179,928
Center for Health Policy Development The RAISE Act Family Caregiver Resource and Dissemination Center Kitty Purington, JD	Portland, ME	1,697,948		848,020	849,928



		BALANCE DUE JAN 1, 2020	GRANTS AUTHORIZED DURING YEAR	AMOUNT PAID DURING YEAR	BALANCE DUE DEC 31, 2020
Diverse Elders Coalition: Fiscal Sponsor: Services & Advocacy for Gay Lesbian Bisexual & Transgender Elders, Inc. (SAGE) Addressing Unmet Family Caregiving Needs in Diverse Older Communities Lauren Pongan	New York, NY	1,199,763		607,468	592,295
Johns Hopkins University Engaging Family Caregivers through Shared Access to the Electronic Health Record: Planning for Transformational Change Jennifer L. Wolff, PhD	Baltimore, MD	364,656		227,665	136,991
Rush University Medical Center A Model for Caregiver Health and Wellness in Age-Friendly Health Systems, Planning Grant Robyn Golden, LCSW	Chicago, IL		537,691	325,302	212,389
University of California, Los Angeles Dissemination of the UCLA Alzheimer's and Dementia Care Program David B. Reuben, MD	Los Angeles, CA	1,011,859		529,034	482,825
TOTAL FAMILY CAREGIVING		4,574,226	998,159	2,985,084	2,587,301
SERIOUS ILLNESS & END OF LIFE					
Center for Health Policy Development / National Academy for State Health Policy (NASHP) Supporting the Continuum of Palliative Care: A Resource Hub for State Policymakers Kitty Purington, JD	Washington, DC	19,276		19,276	0
Center for Health Policy Development / National Academy for State Health Policy (NASHP) Expanding and Sustaining the Continuum of Care: A Resource Hub for State Policymakers Kitty Purington, JD	Washington, DC		537,428	287,949	249,479
Icahn School of Medicine at Mount Sinai The Center to Advance Palliative Care (CAPC): Improving Access to Quality Palliative Care Diane E. Meier, MD	New York, NY	1,252,023		666,374	585,649
National Academy of Sciences Roundtable on Quality Care for People with Serious Illness, Phase II Laurene Graig, MS	Washington, DC	166,667		83,334	83,333
Twin Cities Public Television, Inc. Television Documentary Production and Distribution: "Fast Forward" William F. Baker, PhD	Saint Paul, MN	19,200		19,200	0



		BALANCE DUE JAN 1, 2020	GRANTS AUTHORIZED DURING YEAR	AMOUNT PAID DURING YEAR	BALANCE DUE DEC 31, 2020
Twin Cities Public Television, Inc. Project Title Television Documentary – Fast-Forward – Outreach and Impact William F. Baker, PhD	Saint Paul, MN		356,700	356,700	0
University of Washington Building Public Engagement and Access to Palliative & End-of-Life Care for Persons Living with Serious Illness Anthony Back, MD	Seattle, WA	2,514,658		1,519,683	994,975
TOTAL SERIOUS ILLNESS & END OF LIFE		3,971,824	894,128	2,952,516	1,913,436
COMMUNICATIONS & SPECIAL INITIATIVES					
Center for Medicare Advocacy, Inc. Strengthening Policy to Support Older Adults and Their Caregivers: General Operating Support Judith Stein, JD	Willimantic, CT		200,000	200,000	0
Community Catalyst, Inc. Strengthening Policy to Support Older Adults and Their Caregivers: General Operating Support Emily Stewart	Boston, MA		200,000	200,000	0
Gerontological Society of America Sustaining the Reframing Aging Initiative Patricia D'Antonio	Washington, DC	400,000		200,000	200,000
Grantmakers In Aging Core Support Renewal John A. Feather, PhD	Arlington, VA	40,389		40,389	0
Grantmakers In Aging Core Support Renewal: Developing the Lens in Philanthropy and Beyond John A. Feather, PhD	Arlington, VA		309,503	154,110	155,393
Henry J. Kaiser Family Foundation Highlighting Aging & Health: The Older Adult Reporting Project David Rousseau	San Francisco, CA	2,393,657		855,616	1,538,041
Justice in Aging Strengthening Policy to Support Older Adults and Their Caregivers: General Operating Support Kevin Prindiville, JD	Washington, DC		200,000	200,000	0
National Academy of Sciences Healthy Longevity Global Competition Michele Toplitz, MA	Washington, DC		150,000	150,000	0



		BALANCE DUE JAN 1, 2020	GRANTS AUTHORIZED DURING YEAR	AMOUNT PAID DURING YEAR	BALANCE DUE DEC 31, 2020
Paraprofessional Healthcare Institute, Inc. Strengthening Policy to Support Older Adults and Their Caregivers: General Operating Support Jodi M. Sturgeon	Bronx, NY		200,000	200,000	0
Project HOPE - The People-to-People Health Foundation, Inc. Publishing and Disseminating Lessons on Innovations in Health Care to Support Age-Friendly Health Alan Weil	Bethesda, MD		520,190	270,538	249,652
TOTAL COMMUNICATIONS & SPECIAL INITIATIVES		2,834,046	1,779,693	2,470,653	2,143,086
LEGACY GRANTS					
American College of Surgeons Geriatric Surgery Verification and Quality Improvement Program Clifford Y. Ko, MD, MS, MSHS	Chicago, IL	210,014		210,014	0
American Federation for Aging Research, Inc. Paul B. Beeson Career Development Awards in Aging Research Partnership Renewal Ms. Odette van der Willik	New York, NY	515,541		227,117	288,424
Wake Forest University Health Sciences Integrating Geriatrics into the Specialties of Internal Medicine Renewal:Capitalizing on Forward Momentum Kevin P. High, MD, MSc	Winston-Salem, NC	8,250		8,250	0
TOTAL LEGACY GRANTS		733,805	0	445,381	288,424
TOTAL AGING & HEALTH GRANTS		29,730,901	14,158,967	20,133,036	23,756,832



		BALANCE DUE JAN 1, 2020	GRANTS AUTHORIZED DURING YEAR	AMOUNT PAID DURING YEAR	BALANCE DUE DEC 31, 2020
PRESIDENT'S DISCRETIONARY GRANTS	S				
PARTNERSHIP					
Age Friendly Foundation, Inc. 2020 Revolutionize Conference Tim Driver	Waltham, MA		15,000	15,000	(
Age Friendly Foundation, Inc. <i>Bradesco Longevity Forum</i> Tim Driver	Waltham, MA		5,000	5,000	(
Age Friendly Foundation, Inc. Building a Coordinated Age-Friendly Ecosystem: A Working Discussion Conference Tim Driver	Waltham, MA		12,150	12,150	(
Brandeis University Council on Health Care Economics and Policy, 2020 Princeton Conference Stuart Altman, PhD	Waltham, MA		20,000	20,000	
Camden Coalition of Healthcare Providers Putting Care at the Center Conference Sponsorship Kathleen Noonan	Camden, NJ		3,000	3,000	(
Education Development Center, Inc. Age-Friendly Ecosystem Convening Consultation Kim Dash, PhD, MPH	Waltham, MA		7,034	7,034	(
Gerontological Society of America Public Policy & Aging Report: COVID-19 Winter Issue Judie Lieu	Washington, DC		1,500	1,500	(
Gerontological Society of America Annual Scientific Online Meeting Sponsorship James C. Appleby, BSPharm, MPH	Washington, DC		15,000	15,000	(
Grantmakers In Aging Annual Conference Sponsorship John A. Feather, PhD	Arlington, VA		25,000	25,000	(
Hebrew Home for the Aged at Riverdale Foundation The Art of Aging 103rd Annual Gala Patricia Weiss	Riverdale, NY		14,000	14,000	(
Medicare Rights Center, Inc. Annual Awards Virtual Event Frederic Riccardi	New York, NY		1,000	1,000	(



			GRANTS		
		JAN 1, 2020	AUTHORIZED DURING YEAR	AMOUNT PAID DURING YEAR	DEC 31, 202
National Academy of Sciences National Academies of Sciences, Engineering and Medicine Forum on Aging, Disability and Independence Sponsorship Tracy A. Lustig, DPM, MPH	Washington, DC		25,000	25,000	(
New York Academy of Medicine Annual Fund for Healthy Equity Judith A. Salerno, MD, MS	New York, NY		10,000	10,000	(
New York University <i>NICHE Conference Sponsorship</i> Mattia Gilmartin, PhD	New York, NY		10,000	10,000	(
United Hospital Fund of New York 2020 Gala Anthony Shih, MD, MPH	New York, NY		1,000	1,000	
TOTAL PARTNERSHIP			164,684	164,684	
PROGRAM DEVELOPMENT					
American Telemedicine Association Telehealth Post-COVID-19 Campaign Ann Mond Johnson	Arlington, VA		50,000	50,000	
Center for Health Care Strategies, Inc. Playbook Strategy for Dually Eligible Beneficiaries Allison Hamblin, MSPH	Hamilton, NJ		10,000	10,000	
CNAS For Quality Care Corp. dba National Association of Health Care Assistants (NAHCA) Certified Nursing Assistant (CNA) Staffing Summit Lori Porter	Carl Junction, MO		2,500	2,500	
Convergence Center For Policy Resolution Rethinking Care of Older Adults, Phase I Stuart M. Butler, PhD	Washington, DC		15,000	15,000	
Montana State University Foundation Determining the Impact of COVID-19 Pandemic on the Nursing Workforce in the U.S. Peter I. Buerhaus, PhD, RN, FAAN	Bozeman, MT		30,000	30,000	
National Academy of Sciences Vital Directions for Health & Health Care 2.0 J. Michael McGinnis, MD, MA, MPP	Washington, DC		50,000	50,000	



		BALANCE DUE JAN 1, 2020	GRANTS AUTHORIZED DURING YEAR	AMOUNT PAID DURING YEAR	BALANCE DUE DEC 31, 2020
National Council of Young Men's Christian Associations of the United States of America dba YMCA of the USA Healthy Aging, the Y, and COVID-19 Lyndsey Frigm, MA, CFRE	Chicago, IL		50,000	50,000	0
National Medical Association, Inc. Support to address and eliminate health disparities. Martin Hamlette, JD, MHA	Silver Spring, MD		50,000	50,000	0
The Urban Institute Roundtable on Caring for Older Adults after COVID-19 Howard Gleckman	Washington, DC		10,000	10,000	0
University of Maryland Baltimore Catalyzing Collaboration Between an Age-Friendly University and an Academic Health System to Foster Interprofessional Education Programs Nicole J. Brandt, PharmD, MBA, BCGP, BCPP, FASCP	Baltimore, MD		10,000	10,000	0
TOTAL PROGRAM DEVELOPMENT			277,500	277,500	0
MEMBERSHIPS/OTHER					
AcademyHealth Annual Support Sandy McNeil	Washington, DC		2,000	2,000	0
Grantmakers In Aging Annual Support John A. Feather, PhD	Arlington, VA		10,000	10,000	0
Grantmakers In Health Annual Support Faith Mitchell, PhD	Washington, DC		17,000	17,000	0
Hispanics in Philanthropy Annual Support Ana Marie Argilagos	Oakland, CA		5,000	5,000	0
LeadingAge, Inc. Inaugural Annual Support Sherry Shultz	Washington, DC		1,100	1,100	0
Philanthropy New York, Inc. Annual Support Ronna D. Brown	New York, NY		19,750	19,750	0



	BALANCE DUE JAN 1, 2020	GRANTS AUTHORIZED DURING YEAR	AMOUNT PAID DURING YEAR	BALANCE DUE DEC 31, 2020
Services & Advocacy for Gay Lesbian Bisexual & Transgender Elders, Inc. (SAGE) Annual Support Michael Adams		5,000	5,000	0
TOTAL MEMBERSHIPS/OTHER		59,850	59,850	0
TOTAL PRESIDENT'S DISCRETIONARY GRANTS		502,034	502,034	0
		-		
Matching Grants		681,383	681,383	0
Discretionary Grants		68,000	68,000	0
Grants Refunded or Cancelled	63,708	-89,997	-26,289	0
Contingent Grant Adjustment	-518,947	518,947		0
Discount to Present Value	-1,212,043	833,400		-378,643
TOTAL (ALL GRANTS)	28,063,619	16,672,734	21,358,164	23,378,189

 $^{^{1}}$ Grants made under the Foundation's program for matching charitable contribution by Trustees and staff. 2 Grants made under the Foundation's program for matching charitable contribution designated by staff.



FINANCIALS

Financial Summary

2020 was a rollercoaster year for the stock market with the longest eleven-year-old U.S. bull market ending in mid-March due to the COVID-19 global pandemic. Following a short-lived bear market, global markets had a strong rebound and continued their upward trajectory through the end of the year. Equities led the market rally, both domestically and internationally, while bond markets generated positive results for the year. Aggressive monetary and fiscal policy responses from governments and central banks around the world, and positive vaccine news toward year-end were the driving force behind the bull market.

Despite the market sell-off in March, the Foundation's endowment ended in 2020 at approximately \$632 million, representing a net increase of \$30 million after disbursement for grants, administrative expenses and taxes totaling \$27.5 million during the year. The portfolio delivered a return of 10.2 percent after fees in 2020, surpassing the inflation plus spending rate of 6.0 percent.

Favorable markets, especially equities, propelled the Foundation's portfolio to a decade-long solid performance; the portfolio value has appreciated by \$144 million after total spending of \$257 million between 2011 and 2020. The portfolio posted an average return of 7.5 percent per annum in the last decade, ahead of its Reference Benchmark (60 percent MSCI All Country World/40 percent Barclays Aggregate Bond) with a gross return of 7.3 percent and inflation plus spending rate of 6.5 percent during the same timeframe.



2020 underscored the importance of remaining committed to disciplined rebalancing and diversification. Over the course of 2020, the Foundation had periodically rebalanced its investments to its long-term target allocation while maintaining a moderate-plus-risk, well-diversified and liquid portfolio. At the end of the year, the portfolio's asset mix, which remained virtually the same as that of the end of 2019, was 54 percent long-only equities, 16 percent fixed-income, 3 percent cash, 16 percent hedge funds and a total of 11 percent in private assets.

As we entered 2021, stocks continued rallying to record highs, further lifting their valuations levels closer to or above historical standards. Good progress in vaccinations, expectations for more fiscal stimulus and solid corporate earnings have been the key drivers of the recent market rally. However, a worsening of the COVID-19 pandemic, a deterioration in U.S.-China trade relation and an increase in inflation may pose threats to the economic growth and financial markets.



While market volatility is expected to remain elevated in 2021, with the assistance of our investment advisor (Goldman Sachs), the Foundation will continue to closely re-assess its strategic asset allocation, rebalance between active and passive strategies and improve the quality of the underlying managers. Given the presence of significant macro risks and elevated equity market valuations, we remain committed to our disciplined, prudent investment approach, which aims to maximize risk-adjusted returns over time, as we continue to navigate the uncharted waters of the pandemic.

The Finance Committee and the Board of Trustees meet regularly with Goldman Sachs to review asset allocation, investment strategy and the performance of the underlying investments. Northern Trust Corporation is the custodian for all the Foundation's securities. A complete listing of investments is available for review at the Foundation's offices. The 2020 audited financial statements will be posted on the Foundation's website in mid-June.

Eva Cheng Vice President, Finance

Portfolio Valiue (in millions) and Investment Returns vs. CPI + Spending Rate For Years 2011 - 2020





YEAR IN REVIEW

2020 MILESTONES



2020 MILESTONES

A Year Unlike Any Other

JANUARY

New York Times New Old Age columnist Paula Span cites
the Age-Friendly Health Systems and related initiatives as
promising solutions to the persistent shortage of geriatricians
available to care for older adults.

• Best Practice Caregiving **launches**, providing an online database of more than 40 vetted, evidence-based dementia caregiving programs.





Guiding organizations to dementia programs for family caregivers

- The Gerontological Society of America **publishes** "Creating an Age-Friendly Public Health System" in *Innovation in Aging*.
- The n4a Aging and Disability Business Institute **releases** a partnership profile on Camarillo Health Care District.

FEBRUARY

• The Center to Advance Palliative Care (CAPC) **announces** 24 health care organizations have won the inaugural round of JAHF's Tipping Point Challenge.



- The Lown Institute **releases** a JAHF-supported action plan and accompanying issue briefs about medications and older adults.
- JAHF's Jane Carmody **shares** what we've learned in "Collaborating to Make Public Health Age-Friendly."
- Next Avenue releases a new special report, "Still Here, Still Positive," a series on America's first generation aging with HIV/AIDS, sponsored by JAHF.

MARCH

- JAHF Board of Trustees **approves** four new grants totaling \$5.6 million.
- JAHF **publishes** "A Message from JAHF on the Coronavirus (COVID-19)" and begins **sharing** regularly updated COVID-19 Resources for Older Adults, Family Caregivers and Health Care Providers.
- Geriatric Nursing publishes a paper on the impact of JAHF-funded gerontological nursing initiatives.
- VitalTalk releases COVID-19 Communication Skills guide focused on serious illness.
- Journal of Geriatric Emergency Medicine publishes, "COVID-19 in Older Adults: Key Points for Emergency Department Providers," the first in a series of Geriatric Emergency Department Collaborative articles and resources.

APRIL

 NORC at the University of Chicago releases the results of a nationwide survey co-designed and funded by JAHF and The SCAN Foundation detailing older adults' experiences with social distancing due to COVID-19.



- Health Affairs publishes a blog co-authored by JAHF's Terry Fulmer examining
 the health and financial risks to family caregivers during the coronavirus
 pandemic.
- The Better Care Playbook **publishes** an interview with JAHF's Terry Fulmer on social isolation during the pandemic.
- The Institute for Healthcare Improvement holds an Age-Friendly Health Systems educational webinar on using the 4Ms framework and telehealth during COVID-19.
- JAHF **releases** blog, "Nursing Homes in the Time of COVID-19: We Need Urgent Action Now and a Long-Term Strategy."



MAY

- JAHF Trustees authorize two urgent response grants: COVID-19
 Rapid Response Network for Nursing Homes and Quality of Care in Nursing Homes in the 21st Century.
- CAPC releases report, "State-Level Palliative Care Access and Recommendations."
- *Politico* **publishes** an article highlighting the plight of millions of high-need home care patients and their low-wage caregivers.
- JAHF's Maryama Diaw and Marcus Escobedo co-author blog, "The Chasms in Our Society & COVID-19."
- The Administration for Community Living releases a report highlighting the RAISE Family Caregiving Advisory Council's progress towards a national strategy to support family caregivers.
- WebMD publishes a video interview featuring Terry Fulmer as part of its Coronavirus in Context with John Whyte series.



- The American Society on Aging **launches** a podcast series featuring JAHF's Scott Bane and other authors from *Generations'* themed issue, "Taking Action Against Elder Mistreatment."
- The National Alliance for Caregiving and AARP **release** a report, "Caregiving in the U.S. 2020."
- The Baltimore Sun publishes an article on nursing home outbreaks and racial disparities featuring commentary by Terry Fulmer.
- JAHF's Rani Snyder authors blog, "Is Availability of Telehealth for Older Adults a COVID-19 Silver Lining?"
- The American Hospital Association announces its inaugural Next Generation Leadership Fellowship class, including 11 Age-Friendly Health Systems fellows.



JUNE

- JAHF Trustees **approve** funding for new grants to address COVID-19 in nursing homes, spread age-friendly care, support family caregivers and increase access to serious illness care.
- JAHF **announces** that Tripler Pell, MD, MSc, CCFP, has been elected to its Board of Trustees.
- The Center for Health Care Strategies **publishes** a blog on how states can support family caregivers during COVID-19.
- JAHF **releases** a statement denouncing racism and promoting equity in health care.
- JAMA publishes an article about nursing homes during the coronavirus pandemic featuring an interview with Terry Fulmer.
- The Frances Payne Bolton School of Nursing at Case Western Reserve
 University publishes an article detailing its initiative to expand age-friendly
 health care in CVS Health's MinuteClinic locations across the United States.
- The Centers for Medicare and Medicaid Services announces JAHF President Terry Fulmer as a member of the independent Coronavirus Commission for Safety and Quality in Nursing Homes.
- The Better Care Playbook hosts webinar, "Caring for Older Adults with Complex Needs in the COVID-19 Pandemic: Lessons from PACE Innovations."

JULY

- The Journal of Palliative Medicine publishes an article on public perceptions of advance care planning, palliative care and hospice.
- The Home Centered Care Institute **posts** a new episode of its "HCCI Conversations With..." series featuring an interview with JAHF's Amy Berman.



HCCI Conversations with Amy Berman

- The Milken Institute Center for the Future of Aging and JAHF **launch** the Alliance to Improve Dementia Care.
- The *Journal of the American Geriatrics Society* **publishes**, "Moving Toward a Global Age-Friendly Ecosystem."



 Milbank Memorial Fund President Chris Koller and JAHF's Terry Fulmer co-author blog, "A Nursing Home Alternative."

AUGUST

- Next Avenue posts an article explaining the role of the independent Coronavirus Commission for Safety and Quality in Nursing Homes and what it might do to address COVID-19 in America's nursing homes.
- The Future of Nursing's Campaign for Action **publishes** an article on JAHF's collaboration with CVS Health's MinuteClinic and The Frances Payne Bolton School of Nursing at Case Western Reserve University to include retail convenience clinics in the Age-Friendly Health Systems movement.
- The Reframing Aging Initiative **hosts** a webinar highlighting ways to address ageism and health equity in health care settings during the pandemic.
- JAHF partners with *NBC Universal* and *Telemundo* to bring information about age-friendly care directly to consumers in a televised segment, "Live Your Best Life With Age-Friendly Care."



SEPTEMBER

- JAHF Trustees **approve** funding for three grants to improve care for older adults and family caregivers.
- The Institute for Healthcare Improvement writes about the JAHF-supported Rapid Response Network to improve nursing home care in the wake of COVID-19, as does JAHF as part of the foundation's What We're Learning series.
- The independent Coronavirus Commission for Safety and Quality in Nursing Homes **releases** its final report on lessons learned from the pandemic and recommendations for future actions to improve the quality of nursing homes.
- The National Academy of Medicine publishes a commentary co-authored by Terry Fulmer and hosts a webinar exploring ways for nursing homes to forge a path forward to better protect residents and staff from COVID-19 and future pandemics.



- The National Association of Area Agencies on Aging announces JASA as recipient of JAHF's 2020 Business Innovation Award from the Aging and Disability Business Institute.
- The *Journal of the American Geriatrics Society* **publishes** three articles about the UCLA Alzheimer's and Dementia Care program.
- Trust for America's Health **announces** the expansion of its Age-Friendly Public Health Systems initiative to include Mississippi and Washington state.
- Over 1000 newspapers across the country publish a JAHF statement emphasizing the importance of age-friendly care and the 4Ms framework.
- The Center for Health Care Strategies publishes a brief highlighting the innovative cross-sector work of six states participating in a JAHF initiative to support family caregivers.
- The National Academy for State Health Policy **releases** its "Palliative Care Toolkit: Sustainability and Value State Reimbursement Strategies."

OCTOBER

- JAHF and WebMD partner to **create** age-friendly care consumer resources at **WebMD.com/agefriendly**.
- Modern Healthcare publishes an article summarizing the main points from a recent Age-Friendly Health Systems webinar.
- The 2020 National Alzheimer's Summit **holds** a virtual town hall examining the effects of COVID-19 on the dementia community.



- DailyCaring.com publishes an article by JAHF's Rani Snyder on safe voting options for older adults and caregivers.
- The National Academy for State Health Policy **releases** its report, "Medicaid Supports for Family Caregivers."
- The National Academy of Medicine **announces** Catalyst Award winners of Global Longevity Challenge, co-funded by JAHF.



NOVEMBER

- The Gerontological Society of America (GSA) and the Journalists Network on Generations **select** two JAHF reporters for the next cohort of GSA Journalists in Aging Fellows Program.
- The National Alliance for Caregiving partners with the National Academy for State Health Policy, the Administration for Community Living and JAHF on a series of family caregiver vignettes that add the caregiver voice into the work of the RAISE Family Caregiver Advisory Council.



- Health Affairs announces a request for submissions for a new JAHF-sponsored series, "Age-Friendly Health," that will feature articles to inform policies on the local, state and federal levels to improve the care of older adults.
- JAHF selects Montana State University to lead a two-year study about the effects of the COVID-19 pandemic on nurses focusing on changes in employment, earnings and the supply of nurses.
- The Catholic Health Association of the United States **releases** a *Health Progress* article featuring the Age-Friendly Health Systems initiative.
- Health Affairs publishes blog on strengthening family caregiving policies and programs through state collaboration by JAHF's Rani Snyder with colleagues from Milbank Memorial Fund and the Center for Health Care Strategies.

DECEMBER

- JAHF Board of Trustees **approves** funding for three grants to improve care for older adults and family caregivers.
- The Centers for Medicare & Medicaid Services announces new flexibilities for hospital at home programs amid the COVID-19 surge.
- An editorial in the *Journal of the American Society* of Geriatrics **explores** the response of one hospital's staff to the JAHF-supported Geriatric Surgery Verification Program of the American College of Surgeons.
- Next Avenue publishes an article on diverse caregiver experiences as part of its special report series, Taking Care.
- JAHF issues a statement on the Department of Health and Human Services'



announcement that it will share \$523 million with nursing homes for meeting COVID reduction measures.

• JAHF and WebMD **partner** on Spanish translation of age-friendly care consumer resources at **WebMD.com/agefriendly**.



- The Convergence Center for Policy Resolution **releases** a report based on recommendations from a series of meetings about long-term care financing with nearly 50 experts on care for older adults.
- The Diverse Elders Coalition **releases** its Family Caregiving for Diverse Elders Resource Hub.









We are now faced with the fact that tomorrow is today. We are confronted with **the fierce urgency of now**. In this unfolding conundrum of life and history, there is such a thing as being too late. This is no time for apathy or complacency. This is a time for vigorous and positive action.

-MARTIN LUTHER KING JR.